



Teledyne to Acquire FLIR Systems



Teledyne Technologies Incorporated will acquire FLIR Systems in a cash and stock transaction valued at approximately US\$8 billion.

Under the terms of the agreement, FLIR stockholders will receive US\$28.00 per share in cash and 0.0718 shares of <u>Teledyne</u> common stock for each FLIR share, which implies a total purchase price of US\$56.00 per <u>FLIR</u> share based on Teledyne's 5-day volume-weighted average price as of 31 December 2020. The transaction reflects a 40% premium for FLIR stockholders based on FLIR's 30-day volume-weighted average price as of 31 December 2020.

As part of the transaction, Teledyne has arranged a US\$4.5 billion 364-day credit commitment to fund the transaction and refinance certain existing debt. Teledyne expects to fund the transaction with permanent financing prior to closing. Net leverage at closing is expected to be approximately 4.0x adjusted pro forma EBITDA with leverage declining to less than 3.0x by the end of 2022.

Teledyne expects the acquisition to be immediately accretive to earnings, excluding transaction costs and intangible asset amortization, and accretive to GAAP earnings in the first full calendar year following the acquisition.

Cameras and sensor systems

"At the core of both our companies is proprietary sensor technologies. Our business models are also similar: we each provide sensors, cameras and sensor systems to our customers. However, our technologies and products are uniquely complementary with minimal overlap, having imaging sensors based on different semiconductor technologies for different wavelengths," said Robert Mehrabian, executive chairman of Teledyne. "For two decades, Teledyne has demonstrated its ability to compound earnings and cash flow consistently and predictably. Together with FLIR and an optimized capital structure, I am confident we shall continue delivering superior returns to our stockholders."

Multiple sensor technologies

"FLIR's commitment to innovation spanning multiple sensing technologies has allowed our company to grow into the multi-billion-dollar company it is today," said Earl Lewis, chairman of FLIR. "With our new partner's platform of complementary technologies, we will be able to continue this trajectory, providing our employees, customers and stockholders even more exciting momentum for growth. Our Board fully supports this transaction, which delivers immediate value and the opportunity to participate in the upside potential of the combined company."

Jim Cannon, president and CEO of FLIR, said: "We could not be more excited to join forces with Teledyne through this value-creating transaction. Together, we will offer a uniquely complementary end-to-end portfolio of sensory technologies for all key domains and applications across a well-balanced, global customer base. We are pleased to be partnering with an organization that shares our focus on continuous innovation and operational excellence, and we look forward to working closely with the Teledyne team as we bring our two companies together to capitalize on the important opportunities ahead."

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